



unesco

Intergovernmental
Oceanographic
Commission

Tsunami Warning Centre SOPs – Concept of Operations, Overview of Routine and Event Operations

Rick Bailey and Nora Gale
UNESCO-IOC Secretariat for ICG/IOTWMS

ICG Indian Ocean Tsunami Warning & Mitigation System SOP Workshops July 2023:
*Standard Operating Procedures (SOPs) for
National Tsunami Warning Centres (NTWCs) and
Disaster Management Organisations (DMOs)*

Outline

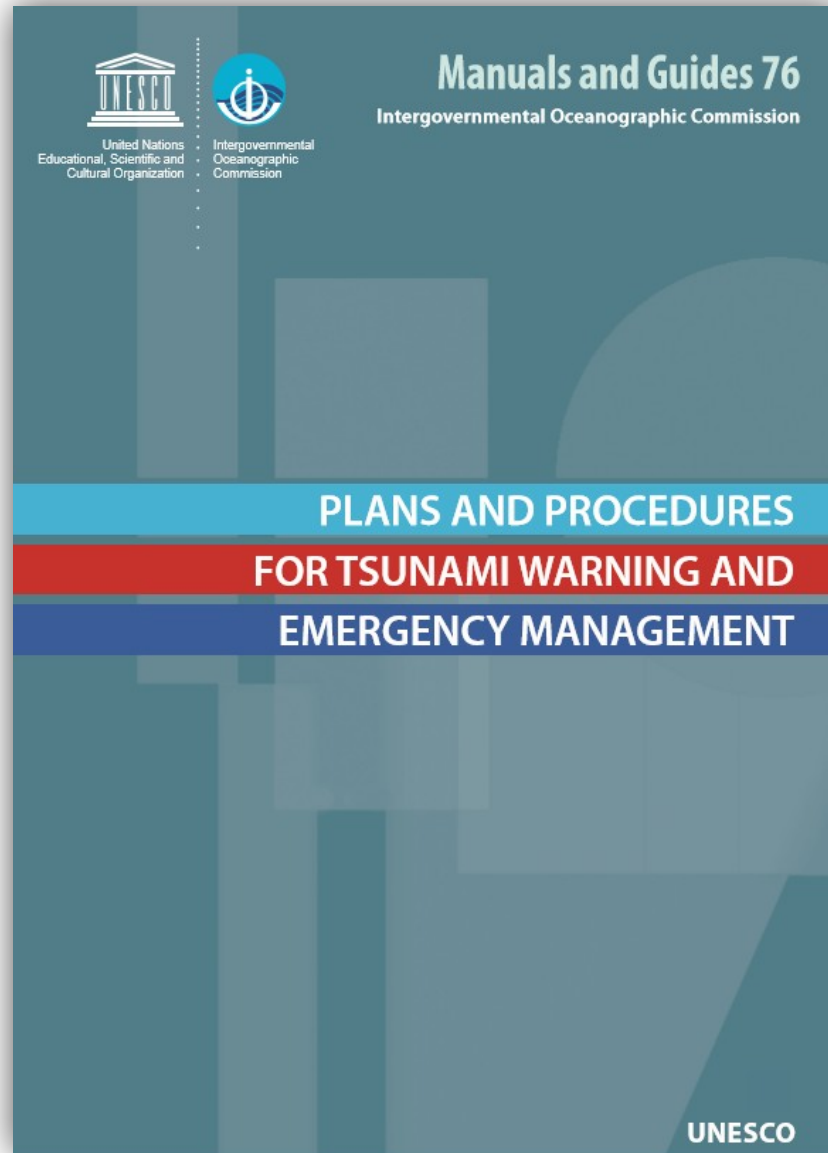


unesco

Intergovernmental
Oceanographic
Commission

- A. Concept of Operations (CONOPS) and Standard Operating Procedures (SOPs)
- B. Types of SOP Related Documents
- C. Competency Training
- D. Summary

Reference



unesco

Intergovernmental
Oceanographic
Commission

www.ioc-tsunami.org

A: CONOPS and SOPs

Concept of Operations (CONOPS)

- High level document
- Describes system components
- Assigns responsibilities

Standard Operating Procedures

- Each system component and responsibility requires an SOP
- Each SOP separate but synchronised

Without CONOPS, SOPs may be unaligned or uncoordinated activities and actions.

Concept of Operations – Typical contents



unesco

Intergovernmental
Oceanographic
Commission

1. **Purpose of Concept of Operations**
2. **Roles and Responsibilities for**
 - Tsunami risk assessment
 - Receipt and assessment of TSP bulletins and monitoring data
 - Threat assessment
 - Creation and dissemination of warnings (to public, DMOs, and other response agencies)
 - Call for evacuations
 - Media management
 - Public Education
3. **Warning Concept** (thresholds, threat levels, etc.)
4. **Types of Warnings** (including when each will be used)
5. **Glossary**

B: Types of SOP Related Documents



unesco

Intergovernmental
Oceanographic
Commission

1. High-level documents to establish policy guidelines
2. Comprehensive TWC operations SOP document with details for study and reference during non-crisis
3. Quick-Reference SOP documents for reference during crisis
4. User Guides so recipients understand TWC/TER SOPs and what to expect

Policy Guidelines



unesco

Intergovernmental
Oceanographic
Commission

Directives

- TWC Performance Expectations
- Roles & Responsibilities / Concept of Operations
- Maintained by Parent Organisation
- Formal Periodical Review / Change Process with Organisational Stakeholders

Station Duty Manual

- Duty Staff Performance Expectations
- Maintained by TWC Management
- Includes tasks outside Crisis Operations
- Formal Periodical Review / Change Process with Staff



unesco

Intergovernmental
Oceanographic
Commission

B: Types of SOP Related Documents

1. High-level documents to establish policy guidelines
2. Comprehensive TWC operations manual and SOP document with details for study and reference during non-crisis
3. Quick-Reference SOP documents for reference during crisis
4. User Guides so recipients understand TWC/TER SOPs and what to expect

Comprehensive TWC Operations Manual and SOPs



unesco

Intergovernmental
Oceanographic
Commission

Should cover:

Details on the main TWC Activities

- Seismic Data Monitoring and Analysis
- Sea Level Data Monitoring and Analysis
- Warning Decision Tools and Procedures
- Warning Dissemination
- Stakeholder Engagement

Emphasise main TWC Characteristics

- Fast
- Accurate
- Reliable
- Effective

***SOPs are
Living
Documents***

SOPs are not just about what to do in an Earthquake



unesco

Intergovernmental
Oceanographic
Commission

They should also be geared to maintaining:

100% Operational Reliability

1. Data availability monitoring
2. Data quality monitoring
3. Maintenance and repair priorities
4. System Alteration Procedures
5. System Failure Procedures

Long Term Readiness

1. Communication Tests
2. Table-top and Live Exercises

Preparedness for other sources of tsunamis

eg Volcanoes, Landslides

TWC Operations Manual (for reference during non-crisis)



unesco

Intergovernmental
Oceanographic
Commission

Details on Steps to Carry Out

- How ? Why ?

Logical Flow

- Flow Charts, Timelines

Background Information

- Scientific Basis
- Organisational Basis
- Definitions

Format

- Paper, Electronic (Web Based)

B: Types of SOP Related Documents

1. High-level documents to establish policy guidelines
2. Comprehensive TWC operations SOP document with details for study and reference during non-crisis
3. Quick-Reference SOP documents for reference during crisis
4. User Guides so recipients understand TWC/TER SOPs and what to expect



unesco

Intergovernmental
Oceanographic
Commission

C: Quick Reference SOPs – Crisis mode

Timelines & Flow Charts

- Timelines identify need to act rapidly (minutes)
 - >> How much time do you have? What information is wanted?
 - Flow Charts describe overall flow

Criteria Tables & Checklists

- There is no time to read a detailed manual!
- Allow faster response and help take the pressure off the on-duty staff.
- What to use / What to look at
- What is the action required
- When is the action needed by
- What are the steps/procedures not to forget
- Who to notify (with phone numbers, etc)

Timelines & Flow Charts



unesco

Intergovernmental
Oceanographic
Commission

- Describe the actions (what will be done)
- Describe the responsibilities (who will do it)
- Are useful as control tools
- Help define processes
- Reality check if timelines meet required deadlines
- Help with SOP development

Timelines & Flowcharts do not:

- Describe how to do the actions
 - (Role of SOPs)

Timeline driven SOPs (1)



unesco

Intergovernmental
Oceanographic
Commission

STEP	TIME since EQ*	ACTIVITY	ACTION AND PROCEDURES
1	1 min	Seismic Alarm Trigger	<ul style="list-style-type: none"> Alarm sounds from automated seismic processing system Feel earthquake and respond, receive phone call or other For a strongly felt earthquake (greater than Modified Mercalli Intensity Scale VI), alert should be issued immediately to the public and EMA EOC advising to clear the beach
2	2 min	Earthquake Monitoring and Analysis	<ul style="list-style-type: none"> Monitor RTED/CISN and other information tools Receive Information provided by TSP/other Centres Review/update automatic phase picks and solution. Perform Interactive analysis if required. Highest priority for review is earthquake magnitude and focal depth
3	3 min	Tsunami Threat Assessment	<ul style="list-style-type: none"> Obtain ETA by look up in TSP Message Obtain threat by look up in TSP Message Calculate tsunami travel times/ETA to nearest coasts or refer to pre-calculated reverse tsunami travel time map ('bullseye' with country as centre) Estimate Threat by <ul style="list-style-type: none"> Tsunami Scenario Database look up Earthquake location, depth, magnitude as proxy for tsunami threat height and area
4	5 min	Issuance of warning and related information	<ul style="list-style-type: none"> Use Country Criteria Table to decide on Alert Level. If warning thresholds (for earthquake magnitude or expected tsunami amplitude) are exceeded, issue warning to tsunami-threatened areas immediately. For warning, issue ETAs at forecast points.

Assuming NTWC has ability to undertake own data analysis and threat assessment

Otherwise... utilise TSP products and bulletins

Timeline driven SOPs (2)



unesco

Intergovernmental
Oceanographic
Commission

5	7 min	Re-analysis, Tsunami monitoring	<ul style="list-style-type: none"> • Monitor for updates to earthquake parameters by TSP/other Centres • Obtain tsunami observations by loop up in TSP Message • Monitor sea level stations near the epicentre • Re-evaluation of focal parameters obtained using additional data. • Estimate Threat by <ul style="list-style-type: none"> ○ Tsunami Scenario Database look up ○ Real-time Tsunami Forecast modeling ○ Earthquake location, depth, magnitude as proxy for tsunami threat height and area.
6	10 min	Re-assessment and issuance of new information	<ul style="list-style-type: none"> • Upgrade warning if observed tsunami higher than expected at Step 3 • Issue tsunami arrival and height observations (Downgrade or Cancel if tsunami is smaller or no tsunami is observed.)
7	10 min to hours	Information	<ul style="list-style-type: none"> • If tsunami is generated, tsunami information regularly issued until no tsunami threat exists. Neighboring and TSP information should be considered in evaluation.
8	Hours	Cancellation	<ul style="list-style-type: none"> • If tsunami threat no longer exists, tsunami warning cancellation is issued.
9	Days to weeks	Tsunami science survey	<ul style="list-style-type: none"> • Survey of tsunami run-up, inundation, and eyewitness observation along coastal area. • Survey of tsunami disaster on people, structures, geology, and social impact and early warning response
10	Week to months	Summary report	<ul style="list-style-type: none"> • Analysis of the warning centre and emergency response operational procedures • Revision and update of SOP as required



Continuing assessment



Flow Charts



unesco

Intergovernmental
Oceanographic
Commission

Flow Charts Indicate:

- Steps to be followed
- Decision Tree
- System or subsystems involved

Flow Charts can be nestled

- BUT, often not useful in real event
- Cannot give answer when there is uncertainty or data lacking
- Experience is most important

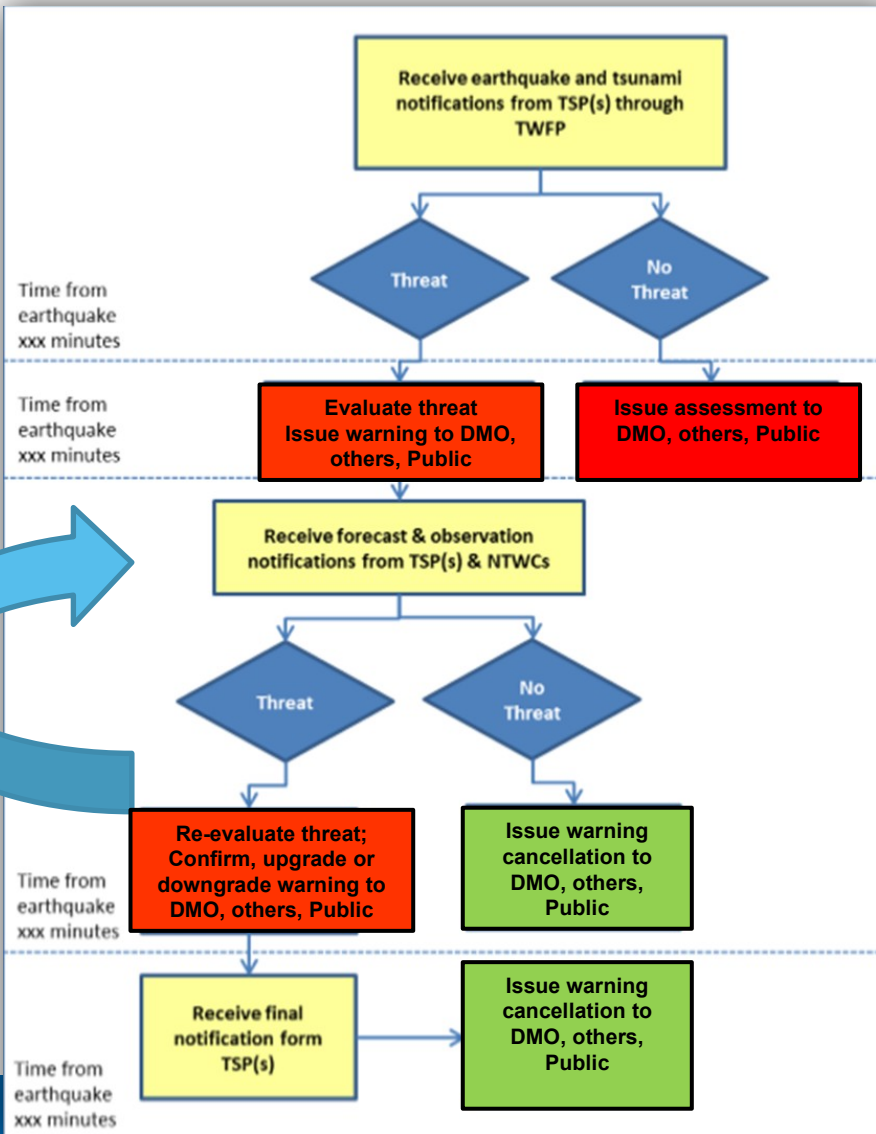
Flow chart example



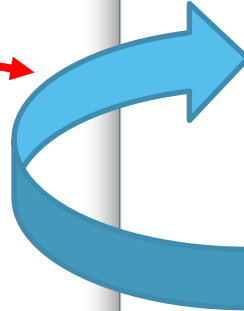
unesco

Intergovernmental
Oceanographic
Commission

With timeline



Reassessment loop



Flow chart example

TSP 1



unesco

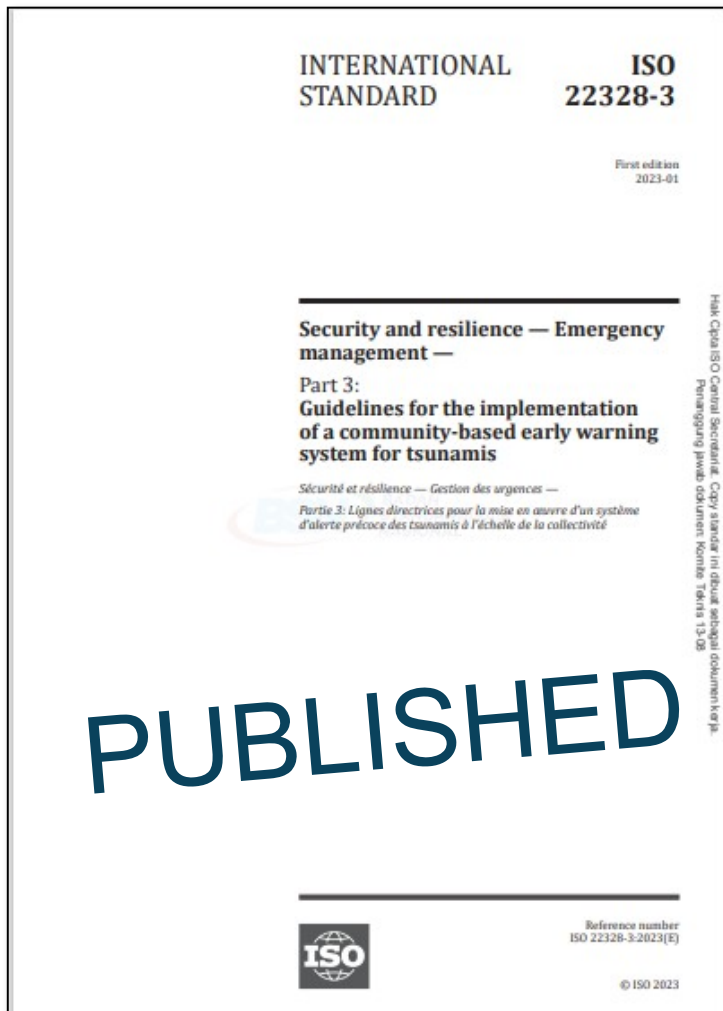
Intergovernmental
Oceanographic
Commission

ISO 22328-3 : COMMUNITY BASED EARLY WARNING SYSTEM FOR TSUNAMI

BUILDING A RELIABLE EARLY WARNING SYSTEM



unesco
Intergovernmental
Oceanographic
Commission



- ISO 22328-3 considered public-private based instrument to accelerate achievement of **Tsunami Ready Society** (beyond the community, such as businesses, critical infrastructures, etc).
- Developed by Indonesia based on 12 indicators of **UNESCO-IOC Tsunami Ready** and various lessons learned, with objective to engage and involve private sector and government.
- **Private sector can benefit from applying ISO for better market exposure**
- Guidelines for (1) **Risk Assessment**; (2) **Dissemination and Communication of Knowledge**; (3) **Monitoring and Warning Services**; (4) **Improving response Capability**; and (5) **Commitment of authorities and community at risk in sustainability of tsunami early warning systems**



The 6th Plenary Meeting of ISO/TC 292, Sydney, 11-16 March 2018



The 11th Plenary Meeting of ISO/TC 292, Virtual, 10 June 2022

Criteria Table example

Review thresholds to meet national requirements



unesco

Intergovernmental
Oceanographic
Commission

TSP Message	Earthquake Parameters	Maximum Tsunami Wave Amplitude Indicated	Threatened Coast	Time left to Initial Wave Arrival	NTWC Alert Level for Threatened Coast	Emergency Response Action
Tsunami Threat	Magnitude 7.1 or greater, undersea or very near the sea, and < 100 km depth	≥ 1 m	Sections of coast with forecast amplitudes ≥ 1 m	< 3 hrs	WARNING	Evacuate xxx zones
				3 to 6 hrs	WATCH	Standby, Prepare to evacuate
				> 6 hrs	INFORMATION	Monitor for subsequent forecasts
		0.3 to 1 m	Sections of coast with forecast amplitudes 0.3 to 1 m	< 3 hrs	ALERT	Evacuate beaches and harbours
				3-6 hrs	WATCH	Standby, Prepare to evacuate
				> 6 hrs	INFORMATION	Monitor for subsequent forecasts
		< 0.3 m	None		INFORMATION	Monitor for subsequent forecasts

LAND THREAT:
Threat of
land inundation

MARINE THREAT:
Threat of dangerous
currents, etc, only within
marine environment



unesco

Intergovernmental
Oceanographic
Commission

NTWC checklist for issuing a tsunami message (1)

NTWC Checklist for Initial Message (simplified)

- Locate epicentre. Examine location map.....
- Review automated solution. Re-pick phases if needed and relocate to finalize.....
- Determine depth
- Determine magnitude (Mwp)
- Issue Earthquake Information Message (has no tsunami information)
- Compare solutions from other NTWCs (CISN, USGS, other countries)
- Select Message Type using Criteria Table
- Call in other watch-standers to help (if a Warning).....
- Compute ETAs and TTT map (TTT)
- Run Message Software to create message.....
- Before sending messages, check:
- Message Number (should be 1)
- Message Type (Warning, Advisory, Watch, Information, etc.).....
- Which locations placed in Warning/Advisory status
- Customized information for unusual or unique situations, if needed.....
- Earthquake parameters (hypocentre, magnitude, geographic name location)
- Estimated Tsunami Arrival Times (ETAs).....

NTWC checklist for issuing a tsunami message (2)



unesco

Intergovernmental
Oceanographic
Commission

- Send Message
- Read Message on telephone hotline (voice alert)
- Check that all messages transmitted and resend if necessary:
- GTS
- SMS / RSS
- Fax
- Web site
- Email
- EMWIN
- Call persons on Telephone Call Down List
- Continuing activities**
- Call closest affected provinces / communities:
- Confirm message received
- Ask if they have any eyewitness reports
- Display marigrams and monitor nearest sea-level gauges for tsunamis
- (Tide Tool, IOC SL Monitoring Site, other national sources)
- Measure tsunami wave amplitudes and arrival time on sea-level gauges
- (Tide Tool, other national sources)
- Run Tsunami Forecast Model software or look up in Tsunami Scenario Database
- Review historical information
- Check for Tsunami or Slow Earthquake (Mw vs Ms, Theta)
- Monitor for updated EQ parameters and CMTs, or compute CMTs (email, other)
- Appoint and deploy a tsunami advisor to the EMA



unesco

Intergovernmental
Oceanographic
Commission

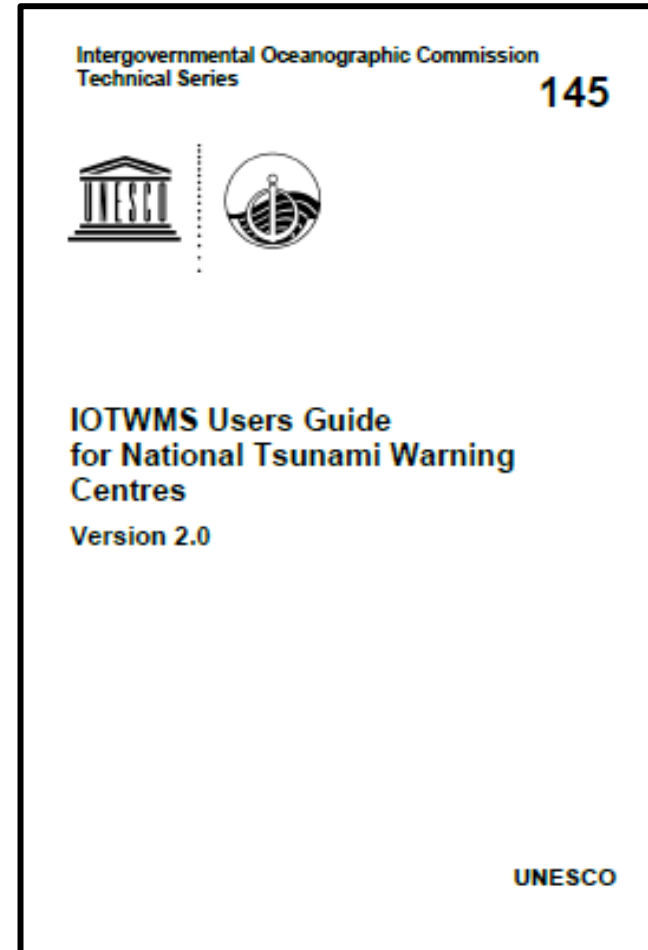
B: Types of SOP Related Documents

1. High-level documents to establish policy guidelines
2. Comprehensive TWC operations SOP document with details for study and reference during non-crisis
3. Quick-Reference SOP documents for reference during crisis
4. User Guides so recipients understand TWC/TER SOPs and what to expect

IOTWMS TSPs User Guide

Describes for NTWCs:

1. What products they may receive
2. When they may receive the products
3. Uncertainties in the threat assessment
4. Contact information



IOTWMS TSP User Guide is available from:

<http://ioc-tsunami.org/>



unesco

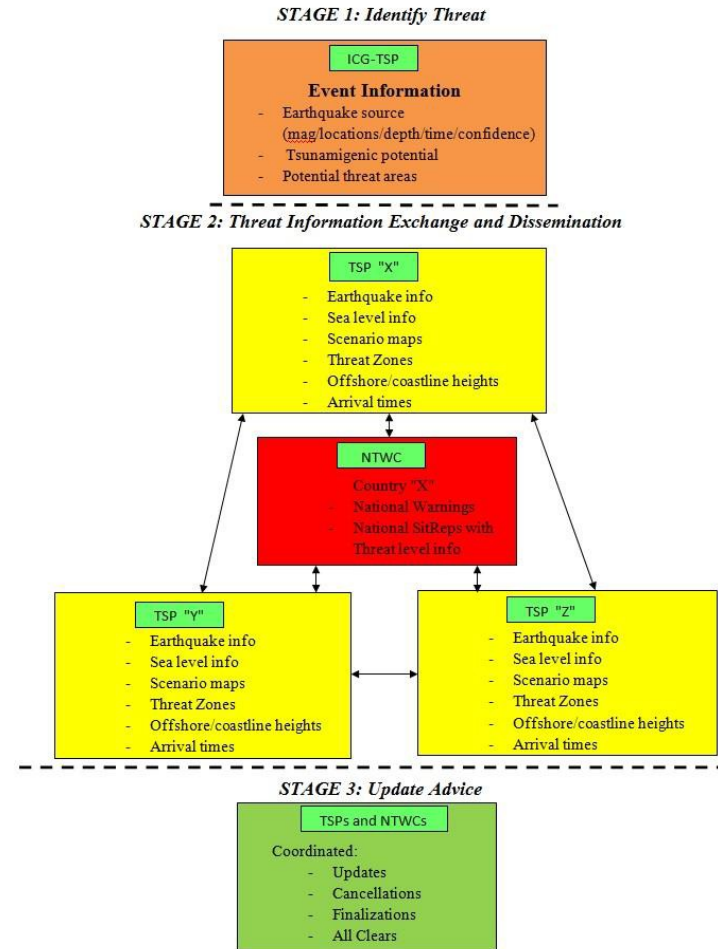
Intergovernmental
Oceanographic
Commission

IOTWMS TSP Bulletin Dissemination



unesco

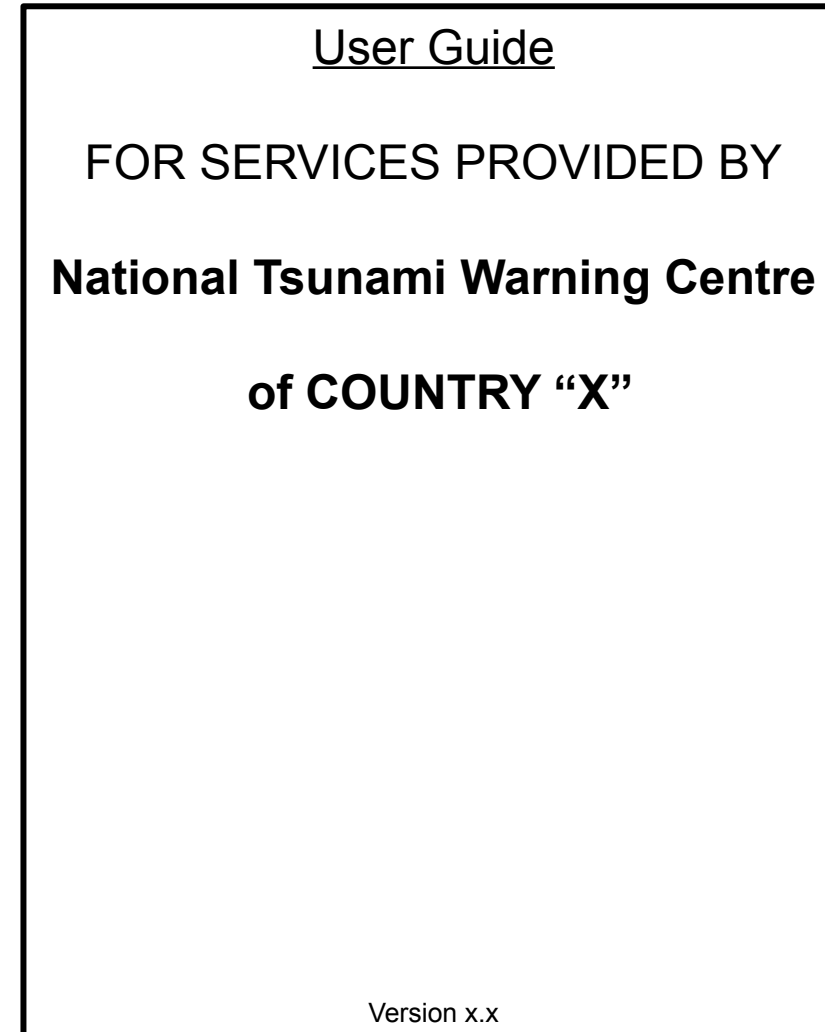
Intergovernmental
Oceanographic
Commission



NTWC User Guide

Describes for users/stakeholders:

1. Awareness information on the threat
2. What products they may receive
3. When they may receive the products
4. Uncertainties in the threat assessment
5. Contact information



unesco

Intergovernmental
Oceanographic
Commission

5: Competency Training

Competency is defined as “the ability to do something successfully or efficiently”

In time-critical, emergency situations, on-duty staff must competently:

- Understand the Warning Process
- Know their and other’s roles and responsibilities
- Use required tools and procedures
- Apply the relevant skills and expertise for their position
- Undertake their duties within the timelines

Staff must not develop and introduce untested new procedures on the fly

Competency training for each staff member must be conducted regularly

UNESCO-IOC TOWS-WG developing NTWC Staff Competency Framework and Training Programme

C: Summary

- ✓ National Tsunami Warning System requires Concept of Operations and set of linked, integrated SOPs
- ✓ SOPs required for non-crisis and crisis operations
- ✓ Timeline-drive SOPs required for local source/tsunami and distant source/tsunami events
- ✓ Flow charts show overall flow of information, but checklists allow for guided and faster response
- ✓ TWC SOPs should be strictly followed in an event, then reviewed and revised after the event if necessary.
- ✓ TWC SOPs should be linked to SOPs of DMOs, Broadcast Media, and other response agencies and regularly exercised
- ✓ Staff should be trained and competencies assessed regularly



unesco

Intergovernmental
Oceanographic
Commission

THANK YOU